



Calming Upset People with E.A.R.

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Everyone gets upset some of the time. High conflict people get upset a lot of the time. A simple technique called an “E.A.R. Statement” can help you calm others down. This is especially helpful if you are in a close relationship or a position of authority. High conflict people tend to emotionally attack those closest to them and those in authority, especially when they are frustrated and can’t manage their own emotions. The intensity of their uncontrolled emotions can really catch you off-guard. But if you practice making E.A.R. statements you can connect with upset people and usually help them calm down.

E.A.R. Statements

E.A.R. stands for Empathy, Attention and Respect. It is the opposite of what you feel like giving someone when he or she is upset and verbally attacking YOU! Yet you will be amazed at how effective this is when you do it right.

An E.A.R. Statement connects with the person’s experience, with their feelings. For example, let’s say that someone verbally attacks you for not returning a phone call as quickly as he or she would have liked. “You don’t respect me! You don’t care how long I have to wait to deal with this problem! You’re not doing your job!”

Rather than defending yourself, give the person an E.A.R. Statement such as: “Wow, I can hear how upset you are. Tell me what’s going on. I share your concerns about this problem and respect your efforts to solve it.” This statement included:

EMPATHY: “I can hear how upset you are.”

ATTENTION: “Tell me what’s going on.”

RESPECT: “I respect your efforts.”

The Importance of Empathy

Empathy is different from sympathy. Having empathy for someone means that you can feel the pain and frustration that they are feeling, and probably have felt similar feelings in your own life. These are normal human emotions and they are normally triggered in people close by because emotions are contagious. When you show empathy for another person, you are treating them as a peer who you are concerned about and can relate to as an equal in distress.

Sympathy is when you see someone else in a bad situation that you are not in. You may feel sorry for them and have sympathy or pity for them, but it is often a one-up and one-down situation. There is more of a separation between those who give sympathy and those who receive it.

But you don't even have to use the word "empathy" to make a statement that shows empathy. Here are some examples:

"I can see how important this is to you."

"I understand this can be frustrating."

"I know this process can be confusing."

"I'm sorry to see that you're in this situation."

"I'd like to help you if I can."

"Let's see if we can solve this together."

The Importance of Attention

Getting attention is one of the most important concerns of high conflict people. They often feel ignored or disrespected and get into conflicts as a way of getting attention from those around them. Many have a lifetime history of alienating the people around them, so they look to others – professionals, friends and new acquaintances – to give them attention. Yet they rarely feel satisfied and keep trying to get more attention. If you show that you are willing to pay full attention for a little while, they often calm down.

There are many ways to let a person know that you will pay attention. For example, you can say:

"I will listen as carefully as I can."

"I will pay attention to your concerns."

"Tell me what's going on."

"Tell me more!"

You can also show attention non-verbally, such as:

Have good "eye contact" (keeping your eyes focused on the person)

Nod your head up and down to show that you are attentive to their concerns

Lean in to pay closer attention

Put your hand near them, such as on the table beside them

(Be careful about directly touching an upset HCP – it may be misinterpreted as a threat, a come-on, or a put-down)

The Importance of Respect

Anyone in distress, and especially HCPs, need respect from others. Even the most difficult and upset person usually has some quality that you can respect. By recognizing that quality, you can calm a person who is desperate to be respected.

Many high conflict people are used to being disrespected and being independent and "not needing others." This characteristic often leads them into conflict with those around them, who don't wish to see them as superior and are tempted to try to put them down. This just makes the HCP even more upset.

Here are several statements showing respect:

“I can see that you are a hard worker.”

“I respect your commitment to solving this problem.”

“I respect your efforts on this.”

“I respect your success at accomplishing _____.”

“You have important skills that we need here.”

Why E.A.R. is so Important

Upset people, especially high conflict people, may not be getting empathy, attention and respect anywhere else. They have usually alienated most of the people around them. It is the last thing that anyone wants to give them. They are used to being rejected, abandoned, insulted, ignored, and disrespected by those around them. They are starving for empathy, attention and respect. They are looking for it anywhere they can get it. So just give it to them. It's free and you don't sacrifice anything. You can still set limits, give bad news, and keep a social or professional distance. It just means that you can connect with them around solving a particular problem and treat them like an equal human being, whether you agree or strongly disagree with their part in the problem.

Many HCPs also have a hard time managing their own emotions. Since brain researchers have learned that we “mirror” each other's emotional expressions, it makes sense to respond to upset people with a calm and matter of fact manner – so that they will mirror us, rather than us mirroring their upset mood (which is what most people do much of the time – and it just makes things worse).

Managing Your Amygdala

Of course, this is the opposite of what we feel like doing. You may think to yourself: “No way I'm going to listen to this after the way I've been verbally attacked!” But that's just your amygdala talking, in an effort to protect you from danger. Our brains are very sensitive to threats, especially our amygdalas (you have one in the middle of your right brain and one in the middle of your left). Most people, while growing up, learn to manage the impulsive, protective responses of their amygdalas and over-ride them with a rational analysis of the situation, using their prefrontal cortex behind the forehead.

In fact, that is a lot of what adolescence is about: learning what is a crisis needing an instant, protective response (amygdala) and learning what situations are not a crisis and instead need a calm and rational response (prefrontal cortex). High conflict people often were abused or entitled growing up, and didn't have the secure, balanced connection necessary to learn these skills of emotional self-management. Therefore, you can help them by helping yourself not over-react to them. Just use your own prefrontal cortex to manage your own amygdala – which will help the upset person manage theirs.

It's Not About You!

To help you stay calm in the face of the other person's upset, remind yourself “it's not about you!” Don't take it personally. It's about the person's own upset and lack of sufficient skills to manage his or her own emotions. Try making E.A.R. statements and you will find they often end the attack and calm the person down. This is especially true for high conflict people (HCPs) who regularly have a hard time calming themselves down. All of the E.A.R. statements above are calming statements. They let the other person know that you want to connect

with him or her, rather than threaten him or her. It's their issue and you don't have to defend or explain yourself. It's not about you!

What to Avoid About E.A.R.

Don't Lie:

Upset people are often hyper-sensitive to lying. If you really can't feel empathy for the person, find something that you can respect that he or she has done. If you really can't respect the person, then simply pay attention. You can always just say: "Tell me more." This calms the person, because it tells him or her that you will listen without needing to be persuaded to do so. If your body language shows you are open to listening, most upset people feel better and will calm down enough to tell you what's going on.

You don't have to listen forever:

E.A.R. doesn't mean just listening. It's a statement in response to the person's upset mood, which you can use at any time. It can help you wrap up a conversation, if you need to do something else. High conflict people are known for talking endlessly. Keep in mind that high conflict people often don't get a sense of relief from telling their story or talking about their pain – they have told it many times and it is stuck. Often, they are stuck trying to get others to give them empathy, attention and respect, so that if you just give them an E.A.R. statement, they may not feel the need to keep talking or talk so long. You can interrupt an upset person much of the time, by saying how you can empathize with and respect the person.

E.A.R. doesn't mean you agree or disagree:

Giving your empathy, attention and respect helps you connect with an upset person as a human being. It doesn't mean that you agree or disagree with their point of view. Too often, people get stuck on arguing about an "issue." But with high conflict people "the issue's not the issue" – it's their inability to manage their own emotions and, sometimes, their behavior. If you are challenged about whether you agree or not, simply explain that you care or want to be helpful.

Maintain an "arms-length" relationship:

Giving your empathy, attention and respect to an upset person doesn't mean that you have to have a close relationship. You can still maintain a professional relationship, co-worker relationship, neighbor relationship, etc. In fact, it is wise not to become too close to a high conflict person, so that you don't raise their expectations of you becoming responsible for their welfare or planning to spend more time together than you intend.

Conclusion

Everyone gets upset some of the time. You don't have to be a high conflict person to be upset. At moments of trauma, anger and sadness, we really need the human connection of knowing that someone has empathy for us, is paying attention and still has respect for us. You can give anyone an E.A.R. statement to help them calm down. Nothing in this article is intended to mean that only HCPs get upset.

Making E.A.R. statements – or non-verbally showing your Empathy, Attention and Respect – may help you calm or avoid many potentially high-conflict situations. It can save you time, money and emotional energy for years to come. But it takes lots of practice. You can start today!

Bill Eddy is a therapist, lawyer and mediator. He is the President of the High Conflict Institute and the author of ***It's All Your Fault! 12 Tips for Managing People Who Blame Others for Everything*** which explains the use of E.A.R. statements further. This book and several other books and articles about managing high conflict people and situations are available at www.highconflictinstitute.com.